

Potential in a Constrained Market

Industry Outlook: Accumulate

Executive Summary

In 2021, the global beer market rebounded from the pandemic-induced contraction in 2020 as revenue and sales volume grew 3.4% y/y and 2.5% y/y respectively to US\$544.0bn and 182,000 kilolitres (kl) according to estimates from Statista and Kirin Holdings. In part, we attribute the timely rebound of the global beer market to the synchronized easing of COVID-19 restriction guidelines, following the development and continued rollout of vaccines in both the advanced and emerging economies. Also, the timely rollout of the unprecedented +US\$10.0tn stimulus packages between 2020/21 by global governments (especially, US: +US\$3.5tn, and Europe: +US\$3.8tn), provided the needed impetus for the rebound in global consumption in 2021, including beer consumption.

On the domestic front, the brewery industry revenue rebounded 34.9% y/y in 2021 to ₦780.0bn (highest on record), from the pandemic-induced contraction of 1.5% y/y in 2020 (at ₦578.2bn). This was buoyed by the positive spill-over effect of the stimulus injection of about ₦2.8tn (2020/21) and the full restoration of social activities. The highest revenue jump of the proxied brewers, 53.7% y/y, was reported by GUINNESS, which fully offset the 20.6% y/y contraction in 2020. GUINNESS also reclaimed part of the market share lost in 2020 as improved sales strategy delivered 20.3% market share compared to 17.8% in 2020. Likewise, NB and INTBREW grew revenue in 2021 by 29.7% y/y and 33.3% y/y respectively as the brewers' adjusted sales and marketing strategies to suit the dynamics of the "new normal".

Meanwhile, the combined impact of exchange rate devaluation (official rate: down 8.0% to ₦410.40/US\$1.00), high average inflation rate (2021: 17.0% vs 2020: 13.2%), logistic bottlenecks, and excise charge on beer (₦0.40/cl), wines (₦1.50/cl), and spirits (₦2.00/cl) sustained the pressure on brewers' cost of sales (COGS) and margins in 2021. Industry's COGS rose 33.3% y/y to ₦527.6bn while COGS margin printed at 67.6% - 80bps shy of 2020 level. Nevertheless, industry pre-tax profit (ex. INTBREW) rebounded to a near pre-pandemic level with a y/y growth of 636.1% to print at ₦29.5bn (2020: ₦5.5bn), led by NB with 80.4% share at ₦23.7bn (2020: ₦11.6bn).

Brewery Sector Update

April 2022

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In FY:2022, we estimate industry revenue and pre-tax profit would grow by 12.3% y/y and 59.7% y/y respectively. This we expect to be driven by the modest economic growth outlook of 2.9%, increased social functions, modest price adjustment (especially on non-alcoholic brands), and low COVID-19 risk. However, potential downside risks to these projections include high inflationary pressure on cost of production and consumers' wallet, potential reduction in sales due to pass through effect of the new sugar tax, and resurgence in COVID-19 disruption. Based on our valuation outcome, we rate the shares of NB and GUINNESS a "BUY" and an "HOLD" respectively, as their closing share prices of ₦40.45 and ₦71.00 on 31st March 2022, represents a discount of 43.7% and 8.0% to our target prices. However, INTBREW shares remain "UNRATED" due to the company's multiyear costs and leverage challenges and negative net income position.

Investment Thesis

Nigeria's demographic (+206.0m population with +100.0m within the beer consuming age) and status as Africa's biggest economy by GDP size (US\$514.1bn in 2021 - IMF) presents a compelling case for brewing business relative to other markets on the continent. In addition, the growing social recognition of both alcohol and non-alcoholic drinks, especially among the teeming youth population (for relaxation purposes) holds positive for the outlook of the industry, given the projection that Nigeria's population would reach 401.0m by 2050 according to the United Nations (UN).

However, brewery industry players in Nigeria have remained constrained at optimising this potential due to myriad systemic challenges. On the supply side, endemic constraints such as exchange rate volatility, poor power supply, multiple taxation, crises in major agrarian raw material bases, and logistic constraints have continued to stoke pressure on brewers' cost lines. This is evident as industry's EBITDA margin (ex. INTBREW) which averaged 25.5% annually in the decade to 2015 printed below 20.0% in each of the last six years. From the demand side, weak economic growth, high inflation and unemployment rates have continued to weigh on consumption potential, evident in Nigeria's poor per-capita GDP (US\$2,360.0 – World Bank) which ranked outside the top 10 in Africa in 2021 despite recording a 7-year high GDP growth rate of 3.4% y/y.

Although the positive spill-over effect of the stimulus injection in 2020/21 (circa, ₦2.8tn) and the full restoration of social activities buoyed industry performance in 2021 with revenue and pre-tax profit rebounding 34.9% and 128.3% y/y respectively, our short-to-medium term optimism on the industry remained modest. Our position is hinged on the earlier highlighted challenges and the complete phase-out of the stimulus injection which also supported demand in 2021. As such, we expect industry margins to remain pressured in the near term, as brewers remain constrained to fully pass cost pressure to consumers. Also, we think the growth rate of consumer demand would remain thin in the near term, given that the government has not demonstrated the willingness to drive policies that can accelerate job creation and tame inflationary pressure.

Notwithstanding, we believe the resilient nature of Nigerian brewers would be sustained into the future to deliver impressive return to investors. The current average EBITDA multiple of the Nigerian brewery indus-

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try, 3.4x, underscore its attractive valuation compared to emerging market peers of Kenya (9.6x), Brazil (10.2x), China (24.3x), and India (93.2x). Also, the Price-to-Earnings (P/E) ratio of the Nigerian brewery industry, 34.5x, compares favourably to selected emerging and frontier market peers of India (179.2x), China (77.2x), Kenya (32.8x), Brazil (19.2x), Turkey (13.8x), and Ghana (5.5x). Based on our valuation outcome, we valued the share price of Nigerian Breweries Plc (NB) and Guinness Nigeria Plc (GUINNESS) at ₦58.14 and ₦76.66 per unit respectively, representing an upside potential of 43.7% and 8.0% compared with the closing price of ₦40.45 and ₦71.00 as of 31st March 2022. Meanwhile, International Breweries Plc's (INTBREW) share remains "UNRATED" due to the company's multiyear costs and leverage challenges and negative bottom line.

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we valued the share price NB and GUINNESS at ₦58.14 and ₦76.66 per unit respectively, while INTBREW share remains "UNRATED."

Overview of the Global Beer Market in 2021

Sales Rebounded to Near Pre-pandemic Level

In 2021, the global beer market rebounded from the pandemic-induced contraction in 2020 as revenue and sales volume grew 3.4% y/y and 2.5% y/y respectively to US\$544.0bn and 182,000 kilolitres (kl) according to estimates from Statista and Kirin Holdings. In part, we attribute the timely rebound to the synchronized easing of COVID-19 restriction, following the development and continued rollout of vaccines in both the advanced and emerging economies. Also, the timely rollout of the unprecedented +US\$10.0tn stimulus packages between 2020/21 by global governments (especially, US: +US\$3.5tn, and Europe: +US\$3.8tn), provided the needed impetus for the rebound in global consumption level in 2021, including beer consumption. Measured by volume of sales, AB-InBev, Heineken, and Carlsberg topped the global beer market accounting for 25.7%, 12.2%, and 6.1% shares respectively in 2021.

Furthermore, the global beer market remains dominated by Asia, Europe, and Central & South America, each with market shares north of 30.0%, 25.0%, and 15.0% respectively, while the share of the market controlled by Africa stood at 7.4%, representing a +200bps improvement over c.5.0% controlled in the decade to 2010. In 2021, the Czech Republic (468.4 litres), Spain (417.2 litres), and Germany (411.2 litres) topped the global chart in terms of average per capita beer consumed, while Germany (US\$1,907.78), Poland (US\$1,737.94), and Lithuania (US\$1,585.94) reported the highest average per capita spending on beer consumption.

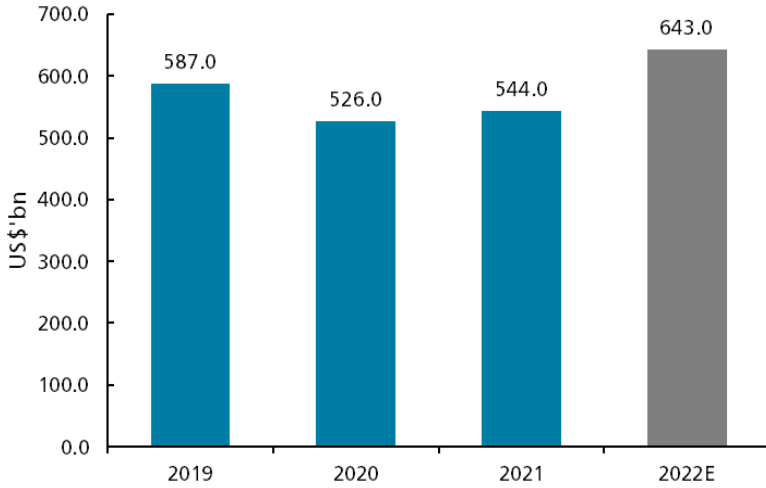
According to the 2021 World Beer Index (WBI) report by Expensivity, Qatar has the highest average cost of beer in the world at US\$11.26 per 33cl, while South Africa enjoyed the lowest average cost at US\$1.68 per 33cl, supported by favourable regulations, large scale production, and robust domestic supply chain of raw materials. In 2022, the global beer market is projected to grow 16.4% y/y to US\$643.0bn (Statista), supported by vaccine-powered reduction to the risk of fresh lockdown measures, improvement in the supply chain network, and global economic growth.

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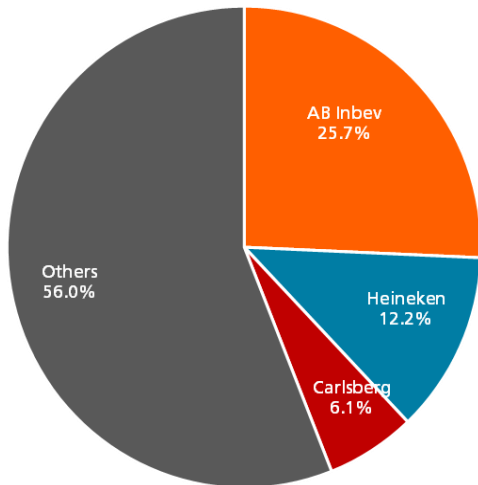
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Chart 1: Size of Global Beer Market & Projection

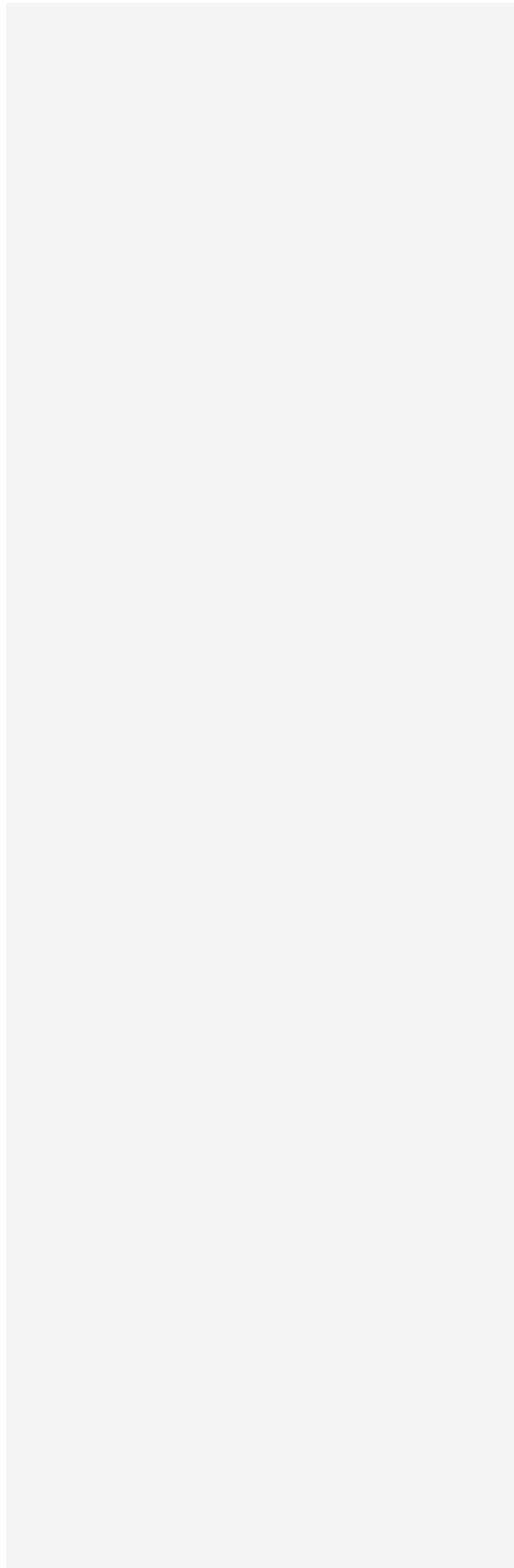


Source: Statista, Afrinvest Research

Chart 2: Market Share of Global Beer Industry (2021)



Source: Statista, Afrinvest Research



Overview of the Domestic Brewery Industry in 2021

In this section, we provide a brief assessment of the Nigerian brewery industry in 2021 under two broad themes – Financial performance and Competitive dynamics. Although there are four (4) listed brewers on the Nigerian Exchange (NGX) Limited, this analysis focused mainly on three (3) brewers – Nigerian Breweries Plc (NB), Guinness Nigeria Plc (GUINNESS), and International Breweries Plc (INTBREW) – with a combined market share of 98.7% based on FY:2021 financial results. Interestingly, Nigeria is the major market of these brewers, accounting for 99.97%, 99.08%, and 99.97% of the revenue of NB, GUINNESS, and INTBREW sequentially.

Financial Performance

Revenue Hit New Peak on Full Re-opening of the Economy

As projected in our 2020 brewery Industry report, “Resilience at a Snapping Point?” industry revenue of domestic brewers – proxied by the aggregate revenue of NB, GUINNESS, and INTBREW – rebounded 34.9% y/y in 2021 to ₦780.0bn (highest on record), from the pandemic-induced contraction of 1.5% y/y (₦578.2bn) in 2020. Interestingly, the Food, Beverage & Tobacco sector of the GDP (within which the brewery industry is captured) also grew the fastest in over half-a-decade by 5.7% y/y in 2021, reflecting the gains from the full re-opening of economic activities and the lifting of restrictions on social gatherings in major cities.

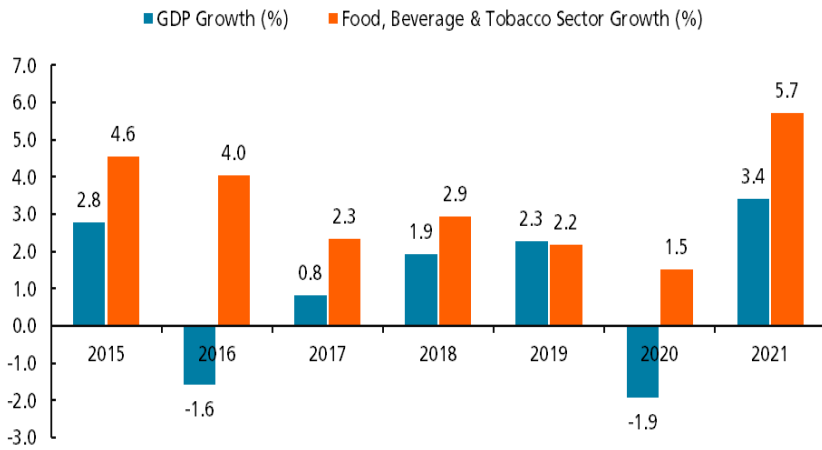
The highest revenue jump of the proxied brewers, 53.7% y/y, was reported by GUINNESS, which fully offset the 20.6% y/y contraction reported in 2020 when pandemic-related restrictive measures disrupted the general supply chain. GUINNESS also reclaimed part of the market share lost in 2020 as improved sales strategy delivered 20.3% market share compared to 17.8% in 2020. Likewise, NB and INTBREW grew revenue in 2021 by 29.7% y/y and 33.3% y/y respectively as the brewers adjusted sales and marketing strategies to suit the dynamics of the “new normal”.

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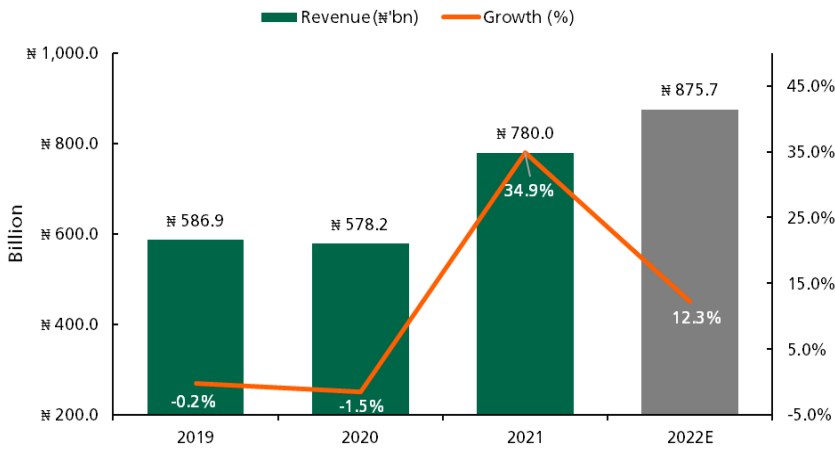
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Chart 3: GDP vs. Food, Beverage & Tobacco Sector Growth Trajectory (2015 – 2021)



Source: NBS, Afrinvest Research

Chart 4: Brewery Industry Revenue Performance (2019 – 2022E)



Source: Company Fillings, Afrinvest Research

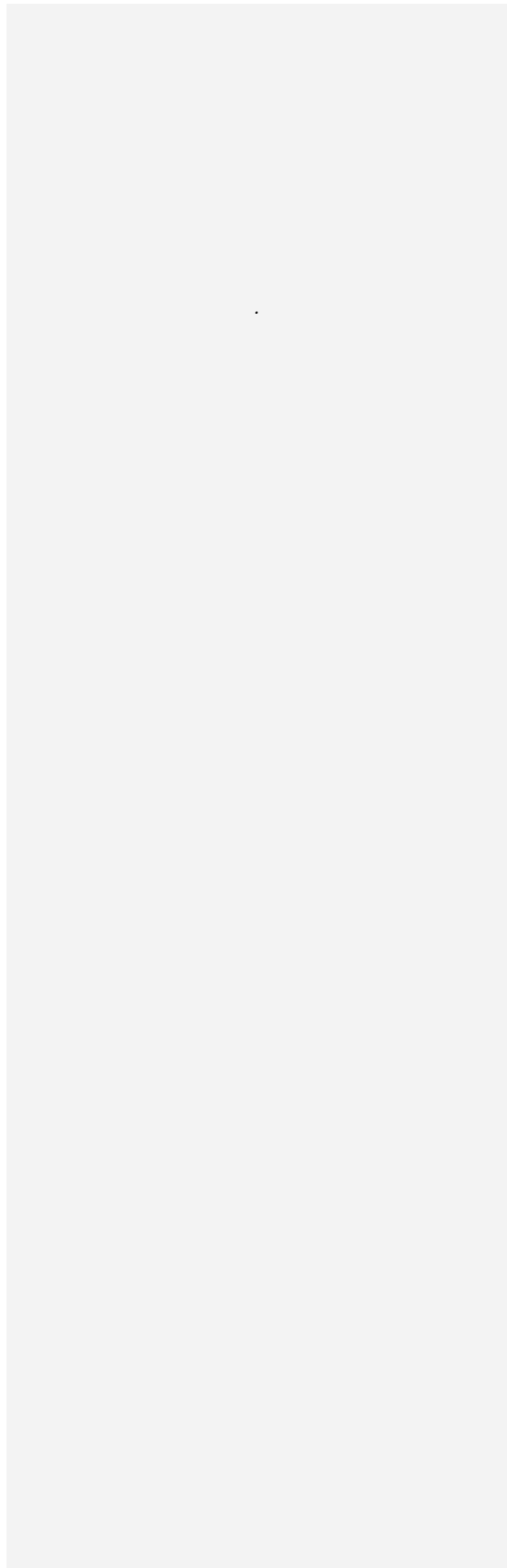
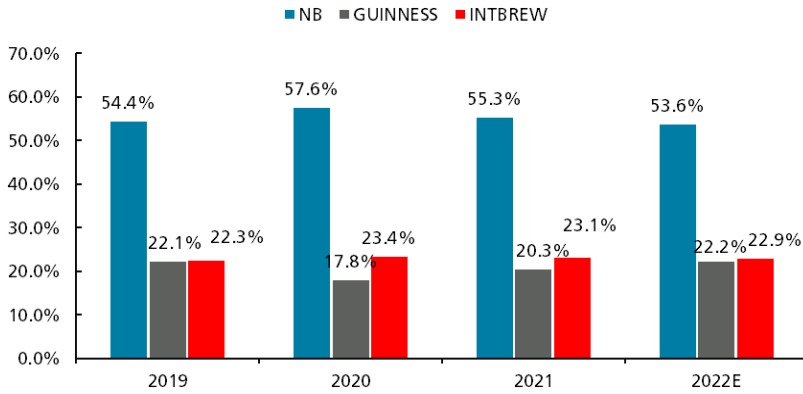


Chart 5: Market Share Dynamics (2019- 2022E)



Source: Company Filings, Afrinvest Research

Inherent Risk Factors Keeps COGS Margin Pressured

In 2021, the combined impact of exchange rate devaluation (official rate: down 8.0% to ₦410.40/US\$1.00), high average inflation rate (2021: 17.0% vs 2020: 13.2%), logistic bottlenecks, and excise charge on beer (₦0.40/cl), wines (₦1.50/cl) and spirits (₦2.00/cl) sustained the pressure on industry cost of sales (COGS) and margins. Industry’s COGS rose 33.3% y/y to ₦527.6bn (nearly matching revenue growth at 34.9%), while cost-to-sales ratio printed at 67.6% - 80bps shy of 2020 level. GUINNESS reported the highest y/y jump in COGS (61.5%) to ₦114.7bn, driven largely by an 82.2% y/y spike in the cost of raw materials and consumables to ₦84.2bn.

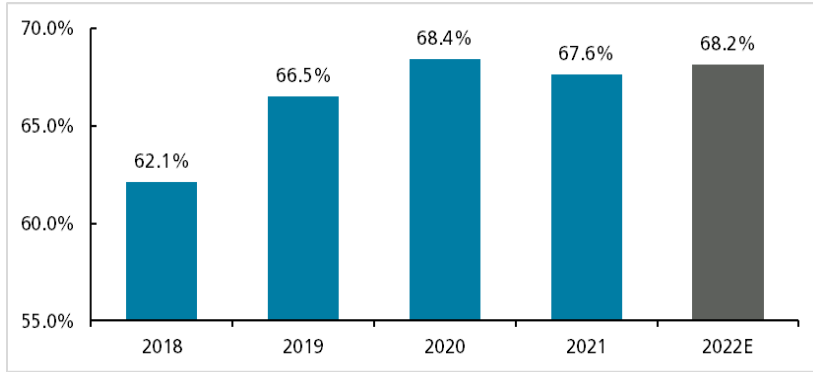
Meanwhile, INTBREW reported the highest cost-to-sales ratio at 74.6%, while NB maintained cost leadership with a cost-to-sales ratio of 63.3%. It is important to highlight that NB and GUINNESS sourced 77.0% and 73.3% (respectively) of raw materials and services locally; thus, helping to reduce exposure to unintended FX shocks.

In 2021, the combined impact of exchange rate devaluation, high average inflation rate, logistic bottlenecks, and excise charge on beer, wines and spirits sustained the pressure on industry cost of sales (COGS) and margins.

Industry’s COGS rose 33.3% y/y to ₦527.6bn, nearly matching revenue growth at 34.9%; while cost-to-sales ratio printed at 67.6% - 80bps shy of 2020 level.

INTBREW reported the highest cost-to-sales ratio at 74.6%, while NB maintained cost leadership with a cost-to-sales ratio of 63.3%.

Chart 6: Industry Cost-to-Sales Ratio (2018 – 2022E)



Source: Company Filings, Afrinvest Research

OPEX Margin Compressed on Improved Efficiency

Industry’s OPEX margin fell 342bps y/y to 27.5% in 2021, beating the 2018 to 2020 average of 30.5%. Notwithstanding, Industry’s operating expenses (OPEX) rose further by 19.9% y/y to ₦214.2bn in 2021, aided by sustained price pressure in the broader economy and stiff competition for market dominance. By disaggregating the OPEX into components parts – Marketing & Distribution (M&D) and Administrative expenses – the highest jump, 38.5% y/y, was reported on M&D which settled at ₦141.0bn while Administrative expense rose 18.2% y/y to ₦72.6bn.

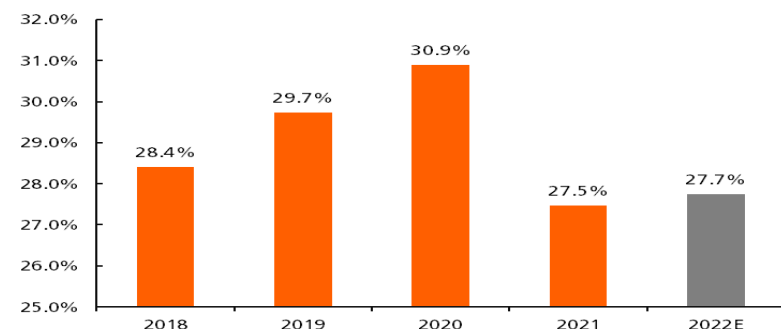
Interestingly, unlike NB and GUINNESS with a larger share of OPEX (78.8% and 71.3% respectively) on M&D, 67.0% of INTBREW’s OPEX went into Administrative expenses; indicating the brewer’s weak marketing aggression relative to industry peers. Meanwhile, industry’s EBITDA margin improved 380bps y/y to 15.6% in 2021, aided by the recovery in GUINNESS’s EBITDA margin to 11.4% (2020: -2.4%) and NB’s industry leadership EBITDA margin of 18.9% (2020: 19.7%).

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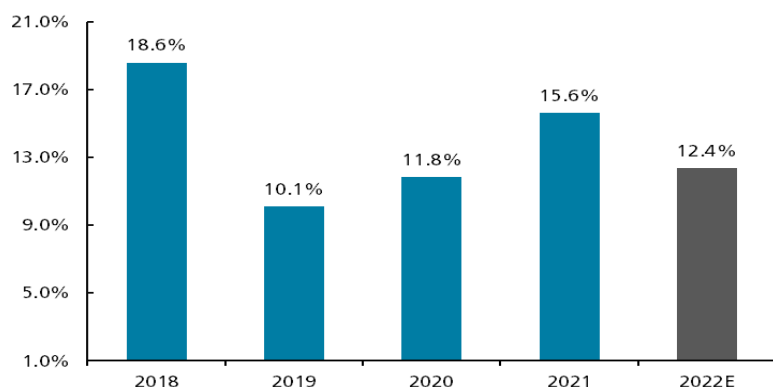
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Chart 7: Industry OPEX Ratio (2018 – 2022E)



Source: Company Filings, Afrinvest Research

Chart 8: Industry EBITDA Margin (2018 – 2022E)



Source: Company Filings, Afrinvest Research

Improved Profitability Buoy ROE

In 2021, industry pre-tax profit (ex. INTBREW) rebounded to a near pre-pandemic level with a y/y growth of 636.1% to print at ₦29.5bn from a negative ₦5.5bn in 2020. This was largely accounted for by NB with 80.4% share at ₦23.7bn (2020: ₦11.6bn), while GUINNESS recovered from a loss position of ₦17.1bn in 2020 to post a pre-tax profit of ₦5.8bn. Meanwhile, INTBREW booked a pre-tax loss of ₦19.8bn in 2021, which was its lowest since 2018. Excluding INTBREW, industry Return on Asset (ROA) improved to 1.7% in 2021 (2020: -3.5%) but trailed pre-pandemic average of 4.3% as NB (2.7%) and GUINNESS (0.7%) reported weak ROAs. Similarly, the industry's Return on Equity (ROE) rebounded to 4.5% in 2021 (from -6.3% in 2020), but fell short of our projection (7.1%) due to weak performance by GUINNESS (1.7%).

Furthermore, by employing the DuPont analysis technique to assess the performance of the constituent components of the industry's ROE – Net-margin, asset turnover, and equity multiplier (or financial leverage) – we observed a broad-based improved performance. Industry's asset turnover ratio strengthened to 0.75x from 0.62x in 2020, which indicates an improvement in the usage of assets to generate revenue. Notwithstanding, NB and GUINNESS outperformed the industry average with asset turnover ratios of 0.90x and 0.95x respectively in 2021. Also, the industry's net margin (ex. INTBREW) printed at 1.8% in 2021, representing a 677bps y/y improvement over 2020, though still short of the pre-pandemic average of 5.3%. Meanwhile, NB maintained leadership with a net margin of 2.9%, while GUINNESS reported a net margin of 0.8%.

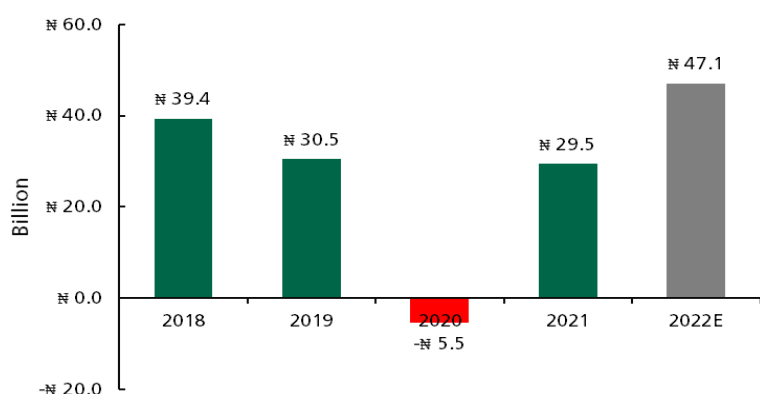
In 2021, industry pre-tax profit (ex. INTBREW) rebounded to a near pre-pandemic level with a y/y growth of 636.1% to print at ₦29.5bn from a negative ₦5.5bn in 2020.

Meanwhile, INTBREW booked a pre-tax loss of ₦19.8bn in 2021, which was its lowest since 2018.

Industry's asset turnover ratio strengthened to 0.75x from 0.62x in 2020.

Lastly, the industry financial leverage ratio rose to 2.80x from 2.40x in 2021. This came largely on the back of a material jump in GUINNESS' equity multiplier in 2021 (2.28x vs 1.97x in 2020) as total assets rose faster (17.5% y/y) relative to equities (1.7%) due to a 580.5% y/y jump in cash and cash equivalent to ₦35.9bn.

Chart 9: Performance of Industry Pre-tax Profit ex. INTBREW (2018 – 2022E)



Source: Company Filings, Afrinvest Research

Competitive Dynamics

Lessons from the Pandemic Drive Alliance with Online Stores

In 2020, some of the measures implemented to curb the spread of the pandemic in Lagos and other commercial nerve centres of the country – closure of pubs, the cap on the number of people in a social gathering, dusk-to-dawn curfew, and restriction of non-essential inter-state travels – contributed to the underwhelming performance of brewers with industry revenue and pre-tax profitability contracting by 1.5% y/y (to ₦578.2bn) and 431.7% y/y (to loss of ₦30.4bn) respectively. However, in 2021, we saw NB and GUINNESS respond to this challenge by strengthening alliance with leading online shopping platforms such as Jumia and Konga to meet consumers' demand at the comfort of their homes.

In addition, we also saw GUINNESS leveraged its major distributors across Lagos state to facilitate home delivery services, with flexible payment options. Although there are no data on revenue composition by channels to assess the contribution of these online media to brewers' revenue in 2021, we believe this strategy would be sustained in the

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coming years, given the take away lessons from the pandemic and the increasing penetration of home delivery services in Nigeria.

Product Innovation & Rebranding Still a Driving Force

In 2021, Nigerian brewers intensified efforts to increase their market share through new product innovation and repackaging of existing products without compromising quality. On new product innovation, we saw GUINNESS lead with the launch of a can variant of its Guinness Smooth stout, consolidating on the success of the bottled variant earlier launched in Q3:2019. The brewer also launched two new variants of its Orijin brand – Orijin Tigernut and Orijin Ginger – bringing its Orijin brand variants to six. Relatedly, we saw NB rebrand both its Maltina PET bottle and Star Radler cans (citrus & red fruits) to wear a sleeker and refreshing look. As consumers' preferences and purchasing power evolve, we expect to see more product innovation and brand repackaging in the years ahead, across premium, mainstream, and economy product segments.

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Outlook on Industry Operating Environment

New "Sugar tax" to Inflate Pressure Point on Cost Lines

The new Finance Act 2021 (which became operational in January 2022) introduced a new excise charge of ₦10.00/litre on non-alcoholic, carbonated, and sweetened beverages which we think would further pressure the industry's gross margin and demand dynamics in the years ahead. Recall that since 2018 when the FG introduced a 3-year phased increase in excise duty charge on beer, stout, and wine, the industry's gross margin has declined consistently from 37.9% to 32.4% in 2021, as brewers remained constrained to fully pass the effect to the consumer.

Although our estimate suggests that the new "sugar tax" would only add 1.4% to the average cost of non-alcoholic beverages relative to an average of 20.0% imposed by the excise charged on alcohol (2021 estimate), we think the combined impact of these cost pressure points would further hurt industry margin in the years ahead. In addition, though the strong awareness of the new sugar tax provides a leverage point for brewers to implement modest price adjustments across product portfolios, we think sales volume could take a beating, given existing pressure on consumers' wallets (static income & high inflation).

Low-end Market Share to thin-out Amid Ban on Sachet & Small Volume PET Bottles

The gains made in recent years by major brewers in penetrating the low-end beer market (estimated 42.0m adult) could come under pressure, following the suspension of new registration for alcoholic drinks in sachet and small volume PET & glass bottles below 200ml by the National Agency for Food & Drug Administration & Control (NAFDAC) in January 2022. The move by NAFDAC followed a December 2018 recommendation of an FG's committee set up to proffer recommendations on ways to end drug & alcohol abuse in Nigeria.

Before 2013 when GUINNESS began operating in the low-end market segment with the introduction of Orijin Bitters, the dominant players were the unregulated local producers and imported brands. The quick wins made by GUINNESS in this market segment also attracted competition from NB, with the launch of Ace Root Bitters in 2015. Thereafter, a few other spirit brands were repackaged in small volume PET & glass bottles (e.g., McDowell's by GUINNESS) to increase available product variants

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in this market segment. While there are no open records to show the share of contribution of this product category to major brewers' top line, a rough estimate taken during a recent analyst call organised by GUINNESS suggests an average contribution of between 5.0% to 10.0% to revenue per annum.

Although the eradication of sachet and small volume PET & glass-bottled alcohol (to an extent) could help reduce the proliferation of alcohol on Nigerian streets, we think this policy alone may not eliminate the abuse of alcohol, as unregulated local producers (a.k.a. Paraga) may begin to enjoy a field day. Also, a major attraction of many low-end consumers to this product category is affordability. Hence, given the high number of estimated low-end consumers and persistent inflationary pressure on their wallets, there are chances that unregulated producers might once again fully capture this market in the near term, which could have a grave consequence on the mental and health status of consumers. For major brewers operating in this market segment, though we do not expect the phasing out of this product package to have a material impact on earnings performance, we think a combination of promotional and equipment conversion/usage diversification strategies would be key to retaining some of the low-end customers and reduce wastage on CAPEX investment.

Capacity Utilisation to Remain Weak on Structural-Induced Challenges

While Nigeria's demography (+206.0m population with +100.0m within the beer consuming age) and status as Africa's biggest economy by GDP size (US\$514.1bn in 2021 - IMF) presents a compelling case for brewing business than any other African country, its numerous structural challenges have continued to deter brewers from fully optimising this potential. As of 2021, our estimate revealed that the industry's capacity utilisation was 43.1% (pre-pandemic highest - 38.7% in 2018) relative to +60.0% for brewers in South Africa. Interestingly, Nigeria also ranked outside of the top 10 in alcohol consumption per capita in Africa according to a 2021 study by Displora – an education channel specialised in the top 10 ranking of things in Africa. This is not surprising given the continued pressure on consumers' wallets (due to high inflation and sticky wages) – many of whom have shifted preference to cheaper unregulated brands.

Given our weak optimism on the broader economy over the medium term, we think industry players would continue to operate sub-optimally due

Brewery Sector Update April 2022

...a rough estimate taken during a recent analyst call organised by GUINNESS suggests an average contribution of between 5.0% to 10.0% to revenue per annum.

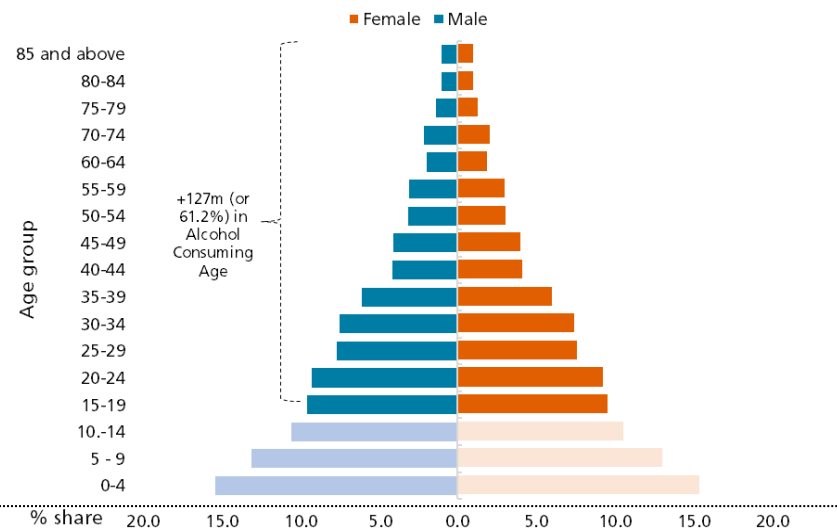
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...Nigeria also ranked outside of the top 10 in alcohol consumption per capita in Africa according to a 2021 study by Displora.

jointly to both supply and demand-side pressures. From the supply side, we see pressure points such as exchange rate volatility, power supply shortage, crises in major agrarian raw material bases, and logistic constraints (due to poor road networks and bureaucratic process at major seaports), stoking further pressure on cost lines. From the demand side, we expect inflationary pressure to persist due to the absence of any major reform to bridge demand and supply mismatch across major sectors of the economy. Hence, we see weak volume growth, with a direct negative impact on capacity utilisation.

Chart 10: Nigeria's Demographic Structure (2019)



Source: NBS, Afrinvest Research

Outlook on Operational & Financial Performance

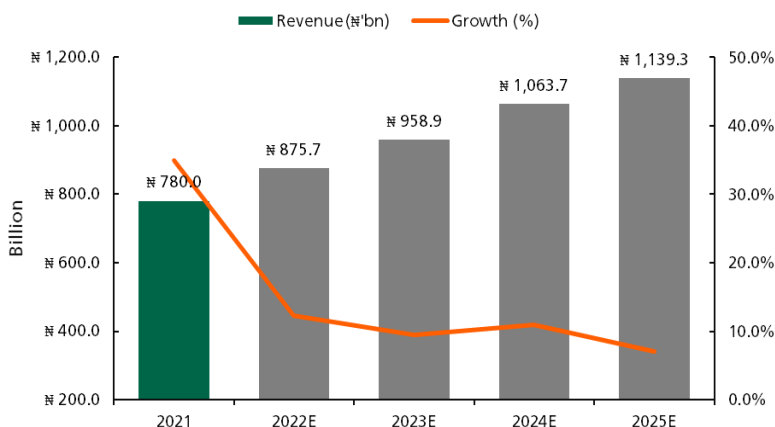
Industry Revenue to Sustain Uptrend

In our base case projection for 2022, we estimate a 12.3% y/y and 8.4% y/y growth in industry revenue and sales volume to ₦875.7bn and 19.1mlh respectively. We expect this to be driven by the modest economic growth outlook of 2.9%, increased social functions, modest upward price adjustment (especially on non-alcoholic brands), and low COVID-19 risk. Resulting from this, we estimate that the industry capacity utilisation rate would increase to 48.3% from 43.1% in 2021. However, potential downside risks to this projection include high inflationary pressure on consumers' wallet, potential reduction in sales due to pass-through effect of the new sugar tax, and resurgence in COVID-19 disruption.

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Chart 11: Industry Revenue Projection (2021 – 2025F)



...we estimate industry cost of sales to increase by at least 13.1% y/y in 2022 (to ₦596.7bn). This we believe would be driven partly by the negative spillover effect of the Russia and Ukraine tension on the price of wheat and substitute grains, given that both countries ranked 3rd and 8th respectively on global wheat production in 2020.

Source: Company Fillings, Afrinvest Research

Cost-to-Sales & OPEX to Remain Pressured

Amid the risk of further depreciation of the Naira, high inflation, and persistent supply chain disruption due to structural challenges, we estimate a modest 60bps y/y increase in the industry cost-to-sales ratio to 68.2% in 2022 (base case scenario). Notwithstanding, we estimate industry cost of sales to increase by at least 13.1% y/y in 2022 (to ₦596.7bn). This we believe would be driven partly by the negative spillover effect of the Russia and Ukraine tension on the price of wheat and substitute grains, given that both countries ranked 3rd and 8th respectively on global wheat production in 2020. Likewise, in a base case scenario, we project a 13.4% y/y increase in operating expenses to ₦242.9bn as brewers intensify efforts to capture more market share through new product innovation and advertisement.

Improve Profitability to Boost ROE

Despite the earlier highlighted pressure points, we project the industry's pre-tax profit (ex. INTBREW) to grow 59.7% y/y to ₦47.1bn in 2022. This estimate would be aided by a material jump in GUINNESS's pre-tax profit to about ₦20.4bn compared to ₦5.8bn in 2021. Our projection for GUINNESS captured the impressive 902.8% y/y jump in the brewer's pre-tax profit for 6M:2022 (Jul – Dec 2021) which printed at ₦13.0bn, riding on improved sales performance and the low base from 2020 (340.5% contraction). Further, we estimate the industry's net margin and ROE (ex. INTBREW) to improve to 4.7% and 12.1% respectively compared to 1.8% and 4.5% on better profitability.

Despite the earlier highlighted pressure points, we project the industry's pre-tax profit (ex. INTBREW) to grow 59.7% y/y to ₦47.1bn in 2022.

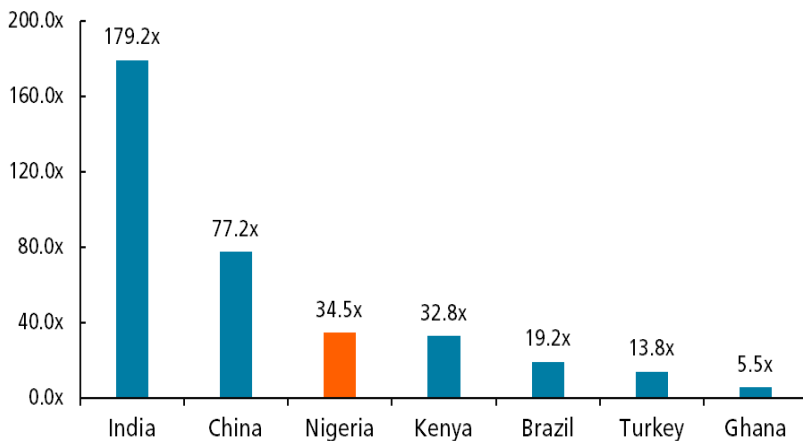
Industry Pricing and Valuation

Potential in a Constrained Market

Despite the tough business environment, Nigerian brewers have continued to display resilience in growing their top and bottom-line numbers. With an improved industry average Price-to-Earnings (P/E) ratio of 34.5x (2020: 57.5x), the industry compares favourably with selected emerging and frontier market peers of India (179.2x), China (77.2x), Kenya (32.8x), Brazil (19.2x), Turkey (13.8x), and Ghana (5.5x). The industry EBITDA multiple of 3.4x also underscore undervaluation of the Nigerian brewers compared to emerging market peers of Kenya, Brazil, China, and India with EBITDA multiples of 9.6x, 10.2x, 24.3x, and 93.2x respectively.

Moreso, in line with our projection of 12.3% y/y and 59.7% y/y jump in industry revenue and pre-tax profit for 2022, we expect the industry average P/E ratio to improve further to a pre-pandemic range of between 15.0x and 23.0x. Consequently, we rate NB shares a "BUY" and GUINNESS an "HOLD" as their market prices (NB: ₦40.45; GUINNESS: ₦71.00) as of 31st March 2022 represents a discount of 43.7% and 8.0% respectively to our target prices. On the other hand, INTBREW shares remain "UNRATED".

Chart 12: P/E Ratio of Emerging & Frontier Market Peers



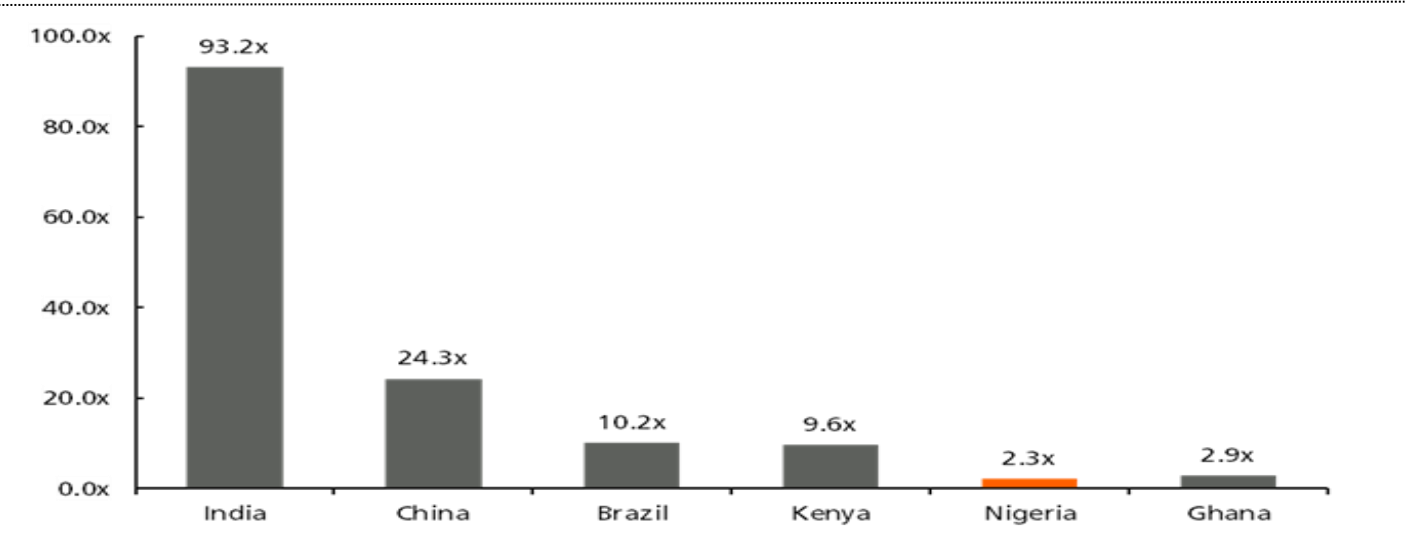
Source: Bloomberg, Afrinvest Research Estimation

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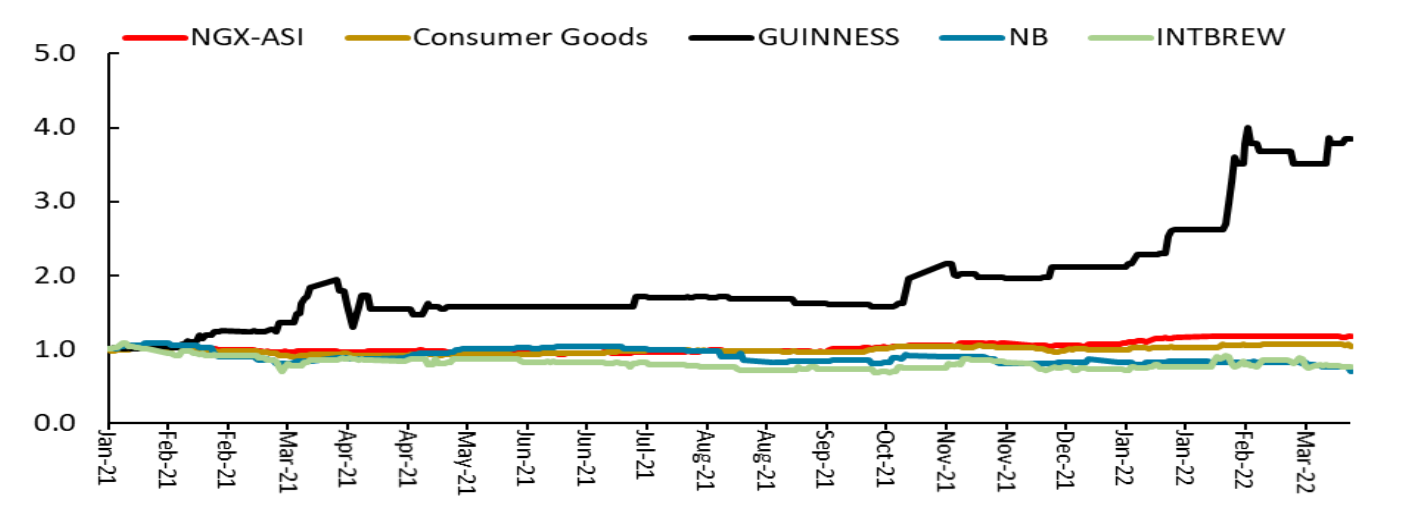
In line with our projection of an 12.3% y/y and 59.7% y/y jump in industry revenue and pre-tax profit in 2022, we expect the industry average P/E ratio to improve further to a pre-pandemic range of between 15.0x and 23.0x.

Chart 13: Average EBITDA Multiple of Nigerian Brewers vs Selected Peers



Source: Company fillings, Bloomberg, Afrinvest Research

Chart 14: Movement of Coverage Universe Share Price vs. Broad Sector & NGX-ASI (Jan 2021 – Mar 2022)



Source: NGX, Afrinvest Research

Chart 15: Summary of Coverage Universe Trading & Valuation Statistics (2021)

2021 Estimates & Actual	NB	GUINNESS	INTBREW
Financial Highlights			
Revenue (₺'bn)	437.3	160.4	182.3
OPEX (₺'bn)	123.5	36.9	53.8
EBITDA (₺'bn)	83.0	18.4	20.8
PAT (₺'bn)	12.7	1.3	(17.7)
Operating & Profitability Margins			
OPEX Margin	28.3%	23.0%	29.5%
EBITDA Margin	18.9%	11.4%	11.4%
PBT Margin	5.4%	3.6%	-10.9%
Dupont Analysis			
ROE	7.4%	1.7%	-13.0%
Net Margin	2.9%	0.8%	-9.7%
Financial Leverage	2.82	2.28	3.47
Asset Turnover	0.90	0.95	0.39
Valuation metrics			
Current TP (₺)	58.14	76.66	n/m
Previous TP (₺)	53.06	28.61	n/m
Rating	BUY	HOLD	n/m
Price @ 31/03/2022 (₺)	40.45	71.00	4.20
Upside/(Downside) Potential	43.7%	8.0%	n/m
Valuation Assumptions			
Risk-Free Rate	7.9%	7.9%	n/m
Beta	1.02x	0.99x	n/m
Cost of Equity	13.5%	13.3%	n/m
Sustainable Growth Rate	2.0%	2.0%	n/m
Market pricing Metrics			
P/E	35.69x	33.33x	n/m
P/BV	2.63x	0.56x	n/m
EV/EBITDA	5.56x	0.12x	n/m

Source: NGX, Company Filings, Afrinvest Research Estimation

Note: n/m means not mentioned

Company profiling

Nigerian Breweries Plc

Improved Sales & Strategic Price Increases Delivers Highest Revenue Jump in a Decade

Company Overview & Strategy

Nigerian Breweries Plc (“NB”, “the Company”, “the Brewer”) is the oldest (76 years) and largest brewer in Nigeria, both in terms of market share by revenue (2021: 55.3%) and installed production capacity (c.20.5mhl). From its first plant which became operational in 1946 at Abebe village, Iganmu, in Lagos State, the brewer has spread its tentacles across Nigeria’s six geo-political zones and currently boasts of nine (9) breweries and two (2) malting plants. NB operates a diversified product portfolio of alcoholic and non-alcoholic beverages totalling nineteen (19) brands across the Lager (9), Stout (3), Spirit (1), Malts (3), and Ready to Drink (RTDs - 3) segments and has about 100 major distributors in Nigeria. As part of its strategy for driving customer satisfaction, NB in 2021 rebranded both its Maltina PET bottle and Star Radler cans (citrus & red fruits) to wear a sleeker and refreshing look.

Also, in line with its culture of preserving liquid capital and deepening shareholders’ value, NB in 2021 issued and listed additional 78,756,791 units of ordinary shares from scrip dividend. This resulted in the preservation of ₦54.3m in cash for the brewer (representing about 1.0% of a final dividend of ₦5.5bn for 2020). It is important to also highlight that NB’s parent company, Heineken Brouwerijen B.V., through a Nigerian private subsidiary – Raysun Nigeria Limited – secured Mandatory Takeover Offer (MTO) on Champion Breweries (CHAMPION) in 2021. This follows from the increase in Raysun’s holding of CHAMPION’s shares to 84.7% from 60.4% in 2020. With CHAMPION’s outstanding free float (15.3%, and less than ₦5.0bn of capitalisation) below the NGX minimum requirements (20.0% free-float or free-float capitalisation of ₦20.0bn), we expect a complete buyout of the company in the coming months, and the possibility of a business merger with NB in the future.

Operational & Financial Performance

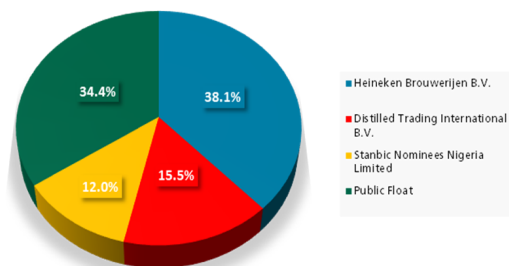
In 2021, NB grew revenue by 29.7% y/y to ₦437.3bn – the highest annual jump in over a decade. We attribute this performance to the combined impact of improved sales volume (est. 12.5% y/y) and price increases on strategic brands post-2020 lockdown. Consequently, gross margin gained 147bps y/y to 36.7% - the highest among industry peers in FY:2021. Howev-

Table 16: Trading Data - March, 2022

Company Data			
Ticker (NGX)	NB		
Ticker (Bloomberg)	NB NL Equity		
Market Price ₦ (31/3/2022)	40.45		
2022 Target Price (₦)	58.14		
Rating	BUY		
Upside Potential	43.74%		
12-Months High (₦)	63		
12-Months Low (₦)	40.45		
Outstanding Share (bn)	8.1		
Market Cap (₦'bn)	326.67		
6-Month Avg. Volume (th)	202.9		
6-Month Avg. Value (₦'mn)	9.8		
Trailing EPS (₦)	1.6		
Trailing P/E (x)	31.86		
Forward P/E (x)	19.75		
Financial Highlights & Valuation Metrics			
	FY:2021A	FY:2022E	Average: 2022/5F
Revenue (₦'bn)	437.3	475.4	500.9
EBITDA (₦'bn)	82.8	83.8	86.2
PBT (₦'bn)	23.7	26.7	31.3
Net income (₦'bn)	12.7	16.5	18.8
Total Assets (₦'bn)	485.5	486.8	517.5
Shareholders' Funds (₦'1)	171.9	174.1	174.7
OPEX Ratio (%)	28.3%	28.3%	28.1%
Cost of Sales Ratio (%)	63.3%	64.1%	64.7%
EBITDA Margin (%)	18.9%	17.6%	17.2%
PAT Margin (%)	2.9%	3.5%	3.7%
ROAE (%)	7.6%	9.6%	10.8%
ROAA (%)	2.7%	3.4%	3.7%
EPS (₦)	1.57	2.05	2.32
DPS (₦)	1.60	2.05	2.32

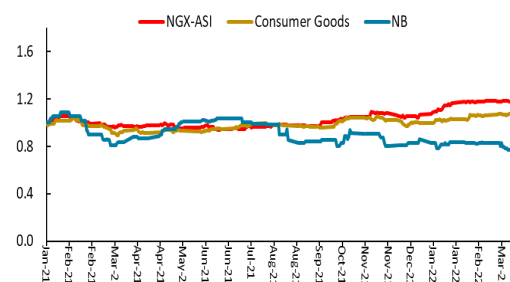
Source: NGX, Bloomberg, Afrinvest Research

Chart 17: Shareholding Structure of NB (2021)



Source: Company Filings, Afrinvest Research

Chart 18: NB's Share Price Movement vs ASI



Source: Bloomberg, Afrinvest Research

er, the EBITDA margin retreated 120bps y/y to 18.9%, dragged by the 37.4% y/y jump in OPEX to ₦123.5bn and the combined 7.1% y/y increase in Depreciation and Amortisation deductions to ₦41.5bn. Nonetheless, NB's pre and post-tax profits climbed 104.7% and 72.0% y/y respectively to ₦23.7bn and ₦12.7bn in 2021.

DuPont Analysis: Inventory Surge Highlights Weak Cash Policy

Following its improved profitability in 2021 as earlier highlighted, NB's net-income margin improved to 2.9% (2020: 2.2%) but continued to trail the pre-2018 average of 13.7%. Meanwhile, ROE gained 280bps y/y to print at 7.4% relative to the industry average of 4.5% (ex. INTBREW). Asset turnover strengthened to 0.90x from 0.76x in 2020, aided by the 29.7% y/y jump in revenue relative to total assets (8.9% y/y). Furthermore, NB's financial leverage position improved from 2.77x in 2020 to 2.82x in 2021, as the combined impact of a 20.5% upswing in PPE, 72.3% increase in inventories, and 607.5% jump in trade receivable lifted total assets by 8.9% y/y. Notwithstanding, while the surge in inventories could bode well for the brewer (due to exchange rate volatility and high domestic inflation), we flagged that the 607.5% y/y surge in trade receivables to ₦26.5bn (highest since 2018) could portend the brewer's weak cash policy, given that its closest industry peer, GUINNESS, achieved a 25.1% y/y reduction in receivables (to ₦14.0bn) in the reviewed period.

Outlook & Valuation

Despite the numerous challenges in the business operating environment, we estimate a base case revenue growth of 8.7% y/y for NB in 2022 to ₦475.4bn. This we expect to be supported by improved social activities due to the complete lifting of pandemic restriction measures. Also, though we expect pressure points on cost lines to deepen due to the introduction of the sugar tax and deteriorating FX conditions, we think the gains from economies of scale (as sales volume improve) would propel NB's profitability in 2022 to a pre-pandemic level of ₦16.5bn.

In valuing NB, we employed a blend of absolute and relative valuation methodologies including the Dividend Discount Model (DDM), Free Cash Flow to Equity (FCFE), EV/EBITDA, and Price-to-Earnings (P/E) valuation. The assumptions that guided our valuation were a cost of equity of 15.5% (a beta of 1.04, risk-free rate of 9.9%, and risk premium of 5.4%) and a sustainable growth rate of 2.0% to derive a blended 12-month target price (TP) of ₦58.14. This represents an upside of 43.7% from the closing share price of ₦40.45 on 31st March 2022. Hence, we recommend a "BUY" for NB's share.

Brewery Sector Update April 2022

Chart 19 NB Valuation Snapshot

Valuation Methodologies		Weighting
Relative Valuation Methodology		
EV/EBITDA Valuation Methodology		
Average EV/EBITDA	6.15x	80.00%
Forecast EBITDA	82,793,931	
Enterprise Value	515,587,114.41	
Target Price (adjusted for cash & Debt)	62.20	
P/E Valuation Methodology		
Valuation P/E	31.86x	20.0%
Forecast EPS	2.05x	
Target Price	65.28	
Absolute Valuation Methodology		
Valuation Metrics		
Risk Free Rate (%)	7.9%	20.0%
Beta	1.02	
Cost of Equity (%)	13.5%	
Sustainable Growth Rate (%)	2.0%	
Dividend Discount Model (DDM)	17.15	
Free Cash Flow to Equity (FCFE)	36.84	
Blended Target Price		NGN 58.14
Upside/(Downside) Potentials		43.74%

Source: Afrinvest Research Estimation

Guinness Nigeria Plc

Rebound in Sales & Improved Cost Management Drives Performance

Company Overview & Strategy

Guinness Nigeria Plc, (“Guinness,” “the Company,” “the Brewer”) a member of Diageo Group, UK, prides itself as one of Nigeria’s biggest brewers. As of FY:2021, GUINNESS controls 20.3% market share with revenue of ₦160.4bn to rank third behind INTBREW (23.1%). The brewer has three plants strategically located in Nigeria with an estimated combined production capacity of 10.0mhl. As part of its strategy to scale production capacity (especially, the Spirit brands) and to increase its penetration of other West African markets in the coming years, the brewer acquired a sizeable land (25 hectares) in 2021, closed to its Ogba branch in Lagos.

GUINNESS runs a “Total Beverage Alcohol” (TBA) strategy, which makes it command a portfolio of well-known products across various categories: Beer, Gin, Scotch whisky, Liqueur, Vodka, Local spirits, Non-alcoholic and Ready-to-Drink (RTDs), with famous brands including Guinness Foreign Stout, McDowell’s, Smirnoff, Orijin, Satzenbrau, and Harp to mention a few. As of 2021, the company has 202 key distributors spread across strategic locations in Nigeria.

Operational & Financial Performance

From a pandemic-induced loss position in 2020, Guinness top and bottom-line numbers rebounded strongly by 53.7% and 109.9% respectively to ₦160.4bn and ₦1.3bn in 2021. This was jointly supported by the three rounds of price increases on strategic brands in H1:2021 and improved sales across product portfolios (averaging about 11.3% y/y) as the economy fully reopened for social activities. Also, OPEX margin fell to 23.0% from 44.7% the prior year, making it the lowest in more than three years amid an improved cost management strategy. Consequently, EBITDA margin improved to 11.4% (2020: -2.4%) – highest since FY:2018.

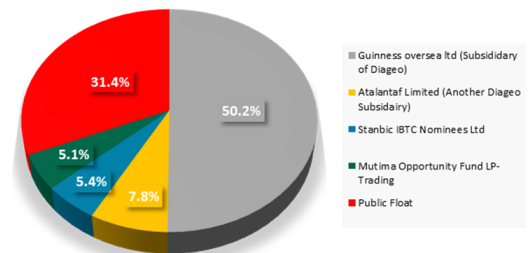
Consolidating on this impressive performance, the company in its 6M:2022 financial report (July – Dec. 2021) grew revenue and pre-tax profit by 50.8% y/y and 902.8% y/y respectively, while EBITDA margin strengthened to 16.4% relative to 10.7% in 6M:2021. It is pertinent to highlight that GUINNESS in 6M:2022 delivered strong revenue growth across its product portfolios led by Malts (+149.0 y/y), RTDs (80.1% y/y), Premium spirits (59.3% y/y), Mainstream spirits (37.9% y/y), and Stouts (33.2% y/y). Further, we observed that the share of the brewer’s revenue from spirit brands in-

Table 20: Trading Data - March, 2022

Company Data			
Ticker (NGX)			GUINNESS
Ticker (Bloomberg)			GUINNESS NL Equity
Market Price ₦ (31/3/2022)			71.00
2022 Target Price (₦)			76.66
Rating			HOLD
Upside Potential			7.97%
12-Months High (₦)			74.00
12-Months Low (₦)			18.50
Outstanding Share (bn)			2.2
Market Cap (₦'bn)			155.52
6-Month Avg. Volume (th)			348.40
6-Month Avg. Value (₦'mn)			15.21
Trailing EPS (₦)			0.57
Trailing P/E (x)			68.42
Forward P/E (x)			13.25
Financial Highlights & Valuation Metrics			
	FY:2021A	FY:2022E	Average: 2022/5F
Revenue (₦'bn)	160.4	197.1	245.8
EBITDA (₦'bn)	18.4	26.0	26.8
PBT (₦'bn)	5.8	20.4	20.9
Net income (₦'bn)	1.3	11.7	10.6
Total Assets (₦'bn)	169.4	215.8	235.2
Shareholders' Funds (₦)	74.3	80.0	87.0
OPEX Ratio (%)	23.0%	23.7%	24.7%
Cost of Sales Ratio (%)	71.5%	68.2%	69.0%
EBITDA Margin (%)	11.4%	13.2%	11.0%
PAT Margin (%)	0.8%	6.0%	4.4%
ROAE (%)	1.7%	15.2%	12.5%
ROAA (%)	0.8%	6.1%	4.8%
EPS (₦)	0.57	5.36	4.83
DPS (₦)	0.46	3.75	3.38

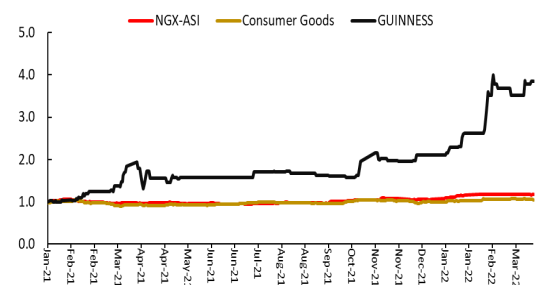
Source: NGX, Bloomberg, Afrinvest Research

Chart 21: Shareholding Structure of GUINNESS (2021)



Source: Company Filings, Afrinvest Research

Chart 22: GUINNESS Share Price Movement vs ASI



Source: Bloomberg, Afrinvest Research

creased to 24.0% in 6M:2022 (6M:2020: 18.0% and 6M:2021: 21.8%) in line with the management's strategic target of 25.0% to 30.0% share by 2023. We expect the increase in the brewer's share of the revenue from spirits to be maintained, given its plethora of spirit brands (six) relative to the industry's closest rival, NB, with just one spirit brand.

DuPont Analysis: Improved Credit Policy Drives Financial Leverage

Though a meagre 0.8%, GUINNESS net margin rebounded from a negative 12.1% in 2020 as the company returned to profitability. ROE also improved to 1.7% in 2021 (2020: -17.2%) but lower than the pre-pandemic average of 6.0%. Meanwhile, we observed a significant jump in GUINNESS asset turnover from 0.72x in 2020 to 0.95x (industry average: 0.75x), placing GUINNESS above industry peers in terms of efficient usage of assets. The financial leverage ratio rose from 1.97x in 2020 to 2.28x as the brewer's improved cash policy drove a 580.5% y/y jump in cash & cash equivalents and a 38.5% y/y increase in current assets as a whole.

Outlook & Valuation

Our assessment of GUINNESS 6M:2022 earnings result suggests that the company is on course to double its 2021 revenue (₦104.4bn) to record net profit north of ₦10.0bn. Adjusting for potential slack in sales in March and April due to Lent and Ramadan fasting, we estimate that the brewer's revenue and net income would reach ₦197.1bn and ₦11.7bn in a base case scenario, with EPS touching ₦5.36 from ₦0.57 in 2021.

To arrive at a fair price for GUINNESS, we employed a blend of absolute and relative valuation methodologies including the Dividend Discount Model (DDM), Free Cash Flow to Equity (FCFE), EV/EBITDA, and Price-to-Earnings (P/E) valuation. The assumptions that guided our valuation were; a cost of equity of 15.3% (a beta of 0.99, risk-free rate of 9.9%, and risk premium of 5.4%) and a sustainable growth rate of 2.0% to realize a blended 12-month target price (TP) of ₦76.66. This represents an upside potential of 8.0% from the closing share price of ₦71.00 as of 31st March 2022. Hence, we rate GUINNESS's share a "HOLD".

Brewery Sector Update April 2022

Chart 23 GUINNESS Valuation Snapshot

Valuation Methodologies	Weighting
Relative Valuation Methodology	
EV/EBITDA Valuation Methodology	
Average EV/EBITDA	0.22x
Forecast EBITDA	18,353,595
Enterprise Value	5,792,629.96
Target Price (adjusted for cash & Debt)	20.19
	65.00%
P/E Valuation Methodology	
Valuation P/E	68.42x
Forecast EPS	5.36x
Target Price	366.72
Absolute Valuation Methodology	
<i>Valuation Metrics</i>	
Risk Free Rate (%)	7.9%
Beta	0.99
Cost of Equity (%)	13.3%
Sustainable Growth Rate (%)	2.0%
Dividend Discount Model (DDM)	33.03
	35.0%
Free Cash Flow to Equity (FCFE)	26.82
Blended Target Price	NGN 76.66
Upside/(Downside) Potentials	7.97%

Source: Afrinvest Research Estimation

About Afrinvest

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Guinness Nigeria Plc	GUINNESS	-
International Breweries Plc	INTBREW	-

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ACCUMULATE: The expected total return over the next 12 months ranges between 10.0% and 25.0% or the upside potential is above industry average. However, cautious portfolio positioning is advised.

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For more details on company specific valuation methodologies, upside/downside risks to current valuation, contact the primary analyst or email research@afriinvest.com

Ratings Summary

	BUY	ACCUMULATE	HOLD	REDUCE	SELL	Total
Universe	1	0	1	0	0	2
% distribution	50.0%	0.0%	50.0%	0.0%	0.0%	100.0%

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